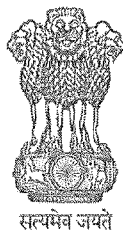


Form No. MGT-7**Annual Return (other than OPCs and Small Companies)**

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]



Form language

☒ English ☐ Hindi

All fields marked in * are mandatory

Refer instruction kit for filing the form

I REGISTRATION AND OTHER DETAILS

i *Corporate Identity Number (CIN)

L25209DN1985PLC000162

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY)

01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY)

31/03/2026

(c) *Type of Annual filing

☒ Original

☐ Revised

(d) SRN of MGT-7 filed earlier for the same financial years

iii

Particulars	As on filing date	As on the financial year end date
Name of the company	NILKAMAL LIMITED	NILKAMAL LIMITED
Registered office address	SURVEY NO. 354/2 & 354/3, NR.RAKHOLI BRIDGE SILVASSA, KHANVEL ROAD,VASONA,SILVASSA,NA,UNION TERRITORY OF DADRA AND NAGARHAVELI,Dadra & Nagar Haveli,India,396230	SURVEY NO. 354/2 & 354/3, NR.RAKHOLI BRIDGE SILVASSA, KHANVEL ROAD,VASONA,SILVASSA,NA,UNION TERRITORY OF DADRA AND NAGARHAVELI,Dadra & Nagar Haveli,India,396230
Latitude details	73.022253	73.022253
Longitude details	20.213179	20.213179

(a) *Photograph of the registered office of the Company showing external building and name prominently visible

photo_NKL.jpg

(b) *Permanent Account Number (PAN) of the company

AA*****9N

(c) *e-mail ID of the company

*****TORROC@NILKAMAL.COM

(d) *Telephone number with STD code

02*****88

(e) Website

www.nilkamal.com

iv *Date of Incorporation (DD/MM/YYYY)

05/12/1985

v (a) *Class of Company (as on the financial year end date)
(Private company/Public Company/One Person Company)

Public company

(b) *Category of the Company (as on the financial year end date)
(Company limited by shares/Company limited by guarantee/Unlimited company)

Company limited by shares

(c) *Sub-category of the Company (as on the financial year end date)
(Indian Non-Government company/Union Government Company/State Government Company/
Guarantee and association company/Subsidiary of Foreign Company)

Indian Non-Government company

vi *Whether company is having share capital (as on the financial year end date)

☒ Yes

☐ No

vii (a) Whether shares listed on recognized Stock Exchange(s)

☒ Yes

☐ No

(b) Details of stock exchanges where shares are listed

S. No.	Stock Exchange Name	Code
1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)
2	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)

viii Number of Registrar and Transfer Agent

1

CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent
U67190MH1999PTC118368	MUFG INTIME INDIA PRIVATE LIMITED	C-101, 1st Floor, 247 Park, Lal Bahadur Shastri Marg, Vikhroli (West,),, Mumbai, Mumbai City, Maharashtra, India, 400083	INR000004058

ix * (a) Whether Annual General Meeting (AGM) held

☒ Yes

☐ No

(b) If yes, date of AGM (DD/MM/YYYY)

17/07/2026

(c) Due date of AGM (DD/MM/YYYY)

30/09/2026

(d) Whether any extension for AGM granted

☐ Yes

☒ No

(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities

2

S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	G	Wholesale and retail trade; repair of motor vehicles and motorcycles	47	Retail trade, except of motor vehicles and motorcycles	9.62
2	C	Manufacturing	22	Manufacture of rubber and plastics products	83.23

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given

5

S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Jo int Venture	% of shares held
1	U51109MH2010PTC211686		CAMBRO NILKAMAL PRIVATE LIMITED	Associate	50
2		1252	Nilkamal Crates and Bins, FZE	Subsidiary	100
3	U74999MH2016NPL284394		NILKAMAL FOUNDATION	Subsidiary	99
4		PV- 13752	Nilkamal Eswaran Plastics (Private) Limited	Subsidiary	96.28

5		PV- 1734	Nilkamal Eswaran Marketing (Private) Limited	Subsidiary	96.28
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IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

I SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	27000000.00	14922525.00	14922525.00	14922525.00
Total amount of equity shares (in rupees)	270000000.00	149225250.00	140225250.00	149225250.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Equity Shares				
Number of equity shares	27000000	14922525	14922525	14922525
Nominal value per share (in rupees)	10	10	10	10
Total amount of equity shares (in rupees)	270000000.00	149225250.00	140225250	149225250

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	30000000.00	0.00	0.00	0.00
Total amount of preference shares (in rupees)	300000000.00	0.00	0.00	0.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Preference Shares				
Number of preference shares	30000000	0	0	0
Nominal value per share (in rupees)	10	10	10	10
Total amount of preference shares (in rupees)	300000000.00	0.00	0	0

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	0

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	62656	14859869	14922525.00	149225250	149225250	
Increase during the year	0.00	5382.00	5382.00	53820.00	53820.00	0.00
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
x Others, specify Share dematerialized during the year	0	5382	5382.00	53820	53820	0
Decrease during the year	5382.00	0.00	5382.00	53820.00	53820.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify Share dematerialized during the year	5382		5382.00	53820	53820	
At the end of the year	57274.00	14865251.00	14922525.00	149225250.00	149225250.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify 0	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify 0	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company

INE310A01015

ii Details of stock split/consolidation during the year (for each class of shares)

0

Class of shares		
Before split / Consolidation	Number of shares	
	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☐ Nil

Number of transfers

52

Attachments:

1. Details of shares/Debentures Transfers

Transfer Details.xlsm

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes

1

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Non-Convertible debenture	490	1000000	490000000.00
Total	490.00	1000000.00	490000000.00

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
0	0	0	0	0.00
Total	0.00	0.00	0.00	0.00

(b) Partly convertible debentures

*Number of classes

0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes

0

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Total			

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	0.00	0.00	0.00	0.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	0.00	0.00	0.00	0.00
Total	0.00	0.00	0.00	0.00

v Securities (other than shares and debentures)

0

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Total					

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover

36863885577

ii * Net worth of the Company

14662566000

VI SHARE HOLDING PATTERN

A Promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	7254546	48.61	0	0.00
	(ii) Non-resident Indian (NRI)	0	0.00	0	0.00

	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	2376500	15.93	0	0.00
10	Others 	0	0.00	0	0.00
	Total	9631046.00	64.54	0.00	0

Total number of shareholders (promoters)

17

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	2625736	17.60	0	0.00
	(ii) Non-resident Indian (NRI)	121865	0.82	0	0.00

	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00
4	Banks	300	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	146680	0.98	0	0.00
7	Mutual funds	2047729	13.72	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	168671	1.13	0	0.00
10	Others	180498	1.21	0	0.00
	LLP EA CM IEPF HUF				
	Total	5291479.00	35.46	0.00	0

Total number of shareholders (other than promoters)

21347

Total number of shareholders (Promoters + Public/Other than promoters)

21364.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	3779
2	Individual - Male	7189
3	Individual - Transgender	0
4	Other than individuals	10396
	Total	21364.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

38

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held
EMERGING MARKETS CORE EQUITY 2 PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	48172	0.3228
THE EMERGING MARKETS SMALL CAP SERIES OF THE DFA INVESTMENT TRUST COMPANY	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	18446	0.1236
WORLD EX U.S. CORE EQUITY PORTFOLIO OF DFA INVESTMENT DIMENSIONS GROUP INC.	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	2650	0.0178
CITY OF NEW YORK GROUP TRUST	HSBC SECURITIES SERVICES 11TH FLOOR BLDG 3 NESCO IT PARK NESCO COMPLEX W E HIGHWAY GOREGAON EAST MUMBAI	31/03/2026	India	4783	0.0321
DIMENSIONAL EMERGING MARKETS EX CHINA CORE EQUITY ETF OF DIMENSIONAL ETF TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	20	0.0001
WORLD ALLOCATION 60/40 FUND OF DIMENSIONAL FUNDS PLC	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	301	0.002
DIMENSIONAL EMERGING MARKETS VALUE ETF OF DIMENSIONAL ETF TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	549	0.0037
QUADRATURE TRADING VCC - SUB-FUND NO. 1	JPMorgan Chase Bank, N.A. India Sub Custody 3rd Flr, JP Morgan Tower, Off CST Road Kalina, Santacruz East, Mumbai	31/03/2026	India	6	0.0001

CITADEL SECURITIES SINGAPORE PTE. LIMITED	JP Morgan Chase Bank N.A, India Sub Custody 3rd Flr,JP MORGAN TOWER,OFF CST ROAD KALINA, SANTACRUZ - EAST, MUMBAI	31/03/2026	India	10	0.0001
UTAH STATE RETIREMENT SYSTEMS	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	378	0.0025
EMERGING MARKETS CORE EQUITY LOWER CARBON ESG SCREENED FUND OF DIMENSIONAL FUNDS PLC	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	612	0.0041
UNITED NATIONS FOR AND ON BEHALF OF THE UNITED NATIONS JOINT STAFF PENSION FUND	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	1664	0.0112
EMINENCE GLOBAL FUND PCC- EUBILIA CAPITAL PARTNERS FUND I	ORBIS FINANCIAL CORPORATION LTD 4 A, OCUS TECHNOLIS, GOLF CLUB ROAD, SECTOR-54 GURGAON	31/03/2026	India	1500	0.0101
DIMENSIONAL EMERGING MARKETS VALUE FUND	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	35509	0.238
SOCIETE GENERALE - ODI	SBI-SG GLOBAL SECURITIES SERVICES PL JEEVAN SEVA EXTENSION BUILDING GROUND FLOOR S V ROAD SANTACRUZ WEST MUMBAI	31/03/2026	India	423	0.0028
EMERGING MARKETS VALUE FUND OF DIMENSIONAL FUNDS PLC	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	31/03/2026	India	2564	0.0172
EMERGING MARKETS SUSTAINABILITY CORE 1 PORTFOLIO	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	2078	0.0139

EMERGING MARKETS TARGETED VALUE FUND OF THE DIMENSIONAL FUNDS II PUBLIC LIMITED COMPANY	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	31/03/2026	India	1667	0.0112
AMERICAN CENTURY ETF TRUST-AVANTIS EMERGING MARKETS EQUITY ETF	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	31/03/2026	India	800	0.0054
ALASKA PERMANENT FUND - DIMENSIONAL FUND ADVISORS LP - EMERGING MARKETS SMALL CAP EQUITY	STANDARD CHARTERED BANK SECURITIES SERVICES, 3RD FLOOR 23-25 MAHATMA GANDHI ROAD FORT, MUMBAI	31/03/2026	India	1145	0.0077
DIMENSIONAL EMERGING MARKETS CORE EQUITY 2 ETF OF DIMENSIONAL ETF TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	4763	0.0319
DFA AUSTRALIA LIMITED AS RESPONSIBLE ENTITY FOR DIMENSIONAL EMERGING MARKETS SUSTAINABILITY TRUST	CITIBANK N.A. CUSTODY SERVICES FIFC- 9TH FLOOR, G BLOCK PLOT C-54 AND C-55, BKC BANDRA - EAST, MUMBAI	31/03/2026	India	308	0.0021
ACADIAN EMERGING MARKETS MICRO- CAP EQUITY MASTER FUND	STANDARD CHARTERED BANK SECURITIES SERVICES, 3RD FLOOR 23-25 MAHATMA GANDHI ROAD FORT, MUMBAI	31/03/2026	India	1091	0.0073
ACADIAN ACWI EX US SMALL-CAP FUND LLC	STANDARD CHARTERED BANK SECURITIES SERVICES, 3RD FLOOR 23-25 MAHATMA GANDHI ROAD FORT, MUMBAI	31/03/2026	India	1092	0.0073
EMERGING MARKETS CORE EQUITY FUND OF DIMENSIONAL FUNDS ICVC	DEUTSCHE BANK AG, DB HOUSE HAZARIMAL SOMANI MARG, P.O.BOX NO. 1142, FORT MUMBAI	31/03/2026	India	3067	0.0206

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS

[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	17	17
Members (other than promoters)	22365	21347
Debenture holders	1	1

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL**A Composition of Board of Directors**

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	3	1	3	1	36.99	0.81
B Non-Promoter	0	4	0	4	0.00	0.00
i Non-Independent	0	0	0	0	0	0
ii Independent	0	4	0	4	0	0
C Nominee Directors representing	0	0	0	0	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing Institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	0	0	0	0	0
Total	3	5	3	5	36.99	0.81

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

10

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
SHARAD VRAJLAL PAREKH	00035747	Director	120800	
HITEN VAMANRAI PAREKH	00037550	Managing Director	1801738	
MANISH VAMANRAI PAREKH	00037724	Managing Director	1516043	
NAYAN SHARAD PAREKH	00037597	Managing Director	2202344	
KAVITA RAKESH SHAH	02566732	Director	0	
ASHOK KUMAR GOEL	00025350	Director	0	
ABHAY ROHIT JADEJA	03319142	Director	0	
GAUTAM GANGAPRASAD CHAKRAVARTI	00004399	Director	0	
PARESH BHOGILAL MEHTA	AABPM9668H	CFO	0	
SAGAR KANAKRAI MEHTA	AWMPM1276A	Company Secretary	0	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year

2

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
GAUTAM GANGAPRASAD CHAKRAVARTI	00004399	Director	29/07/2025	Appointment
KRISHNAMURTI VENKATARAMANAN	00001647	Director	13/08/2025	Cessation

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held

1

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance
-----------------	------------------------------	--	------------

			Number of members attended	% of total shareholding
Annual General Meeting	18/07/2025	22474	49	61.16

B BOARD MEETINGS

*Number of meetings held

4

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance	
			Number of directors attended	% of attendance
1	14/05/2025	8	8	100
2	29/07/2025	9	8	88.89
3	06/11/2025	8	7	87.5
4	05/02/2026	8	8	100

C COMMITTEE MEETINGS

Number of meetings held

35

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	AUDIT COMMITTEE MEETING	14/05/2025	3	3	100
2	AUDIT COMMITTEE MEETING	29/07/2025	3	3	100
3	AUDIT COMMITTEE MEETING	06/11/2025	3	2	66.67
4	AUDIT COMMITTEE MEETING	05/02/2026	3	3	100
5	NOMINATION AND REMUNERATION COMMITTEE MEETING	14/05/2025	3	3	100
6	NOMINATION AND REMUNERATION COMMITTEE MEETING	29/07/2025	3	3	100

7	NOMINATION AND REMUNERATION COMMITTEE MEETING	05/02/2026	3	3	100
8	RISK MANAGEMENT COMMITTEE MEETING	28/07/2025	4	4	100
9	RISK MANAGEMENT COMMITTEE MEETING	17/02/2026	4	4	100
10	STAKEHOLDERS RELATIONSHIP COMMITTEE	14/05/2025	3	3	100
11	STAKEHOLDERS RELATIONSHIP COMMITTEE	29/07/2025	3	3	100
12	STAKEHOLDERS RELATIONSHIP COMMITTEE	06/11/2025	3	2	66.67
13	STAKEHOLDERS RELATIONSHIP COMMITTEE	05/02/2026	3	3	100
14	CORPORATE SOCIAL RESPONSIBILITY COMMITTEE MEETING	14/05/2025	3	3	100
15	BOARD MANAGEMENT COMMITTEE MEETING	14/04/2025	3	3	100
16	BOARD MANAGEMENT COMMITTEE MEETING	09/05/2025	3	3	100
17	BOARD MANAGEMENT COMMITTEE MEETING	15/05/2025	3	3	100
18	BOARD MANAGEMENT COMMITTEE MEETING	29/05/2025	3	3	100
19	BOARD MANAGEMENT COMMITTEE MEETING	26/06/2025	3	3	100
20	BOARD MANAGEMENT COMMITTEE MEETING	08/07/2025	3	3	100
21	BOARD MANAGEMENT COMMITTEE MEETING	15/07/2025	3	3	100
22	BOARD MANAGEMENT COMMITTEE MEETING	25/07/2025	3	3	100
23	BOARD MANAGEMENT COMMITTEE MEETING	19/08/2025	3	3	100
24	BOARD MANAGEMENT COMMITTEE MEETING	01/09/2025	3	3	100
25	BOARD MANAGEMENT COMMITTEE MEETING	22/09/2025	3	3	100
26	BOARD MANAGEMENT COMMITTEE MEETING	16/10/2025	3	3	100

27	BOARD MANAGEMENT COMMITTEE MEETING	29/10/2025	3	3	100
28	BOARD MANAGEMENT COMMITTEE MEETING	06/11/2025	3	3	100
29	BOARD MANAGEMENT COMMITTEE MEETING	08/12/2025	3	3	100
30	BOARD MANAGEMENT COMMITTEE MEETING	02/01/2026	3	3	100
31	BOARD MANAGEMENT COMMITTEE MEETING	16/01/2026	3	3	100
32	BOARD MANAGEMENT COMMITTEE MEETING	27/01/2026	3	3	100
33	BOARD MANAGEMENT COMMITTEE MEETING	06/02/2026	3	3	100
34	BOARD MANAGEMENT COMMITTEE MEETING	20/02/2026	3	3	100
35	BOARD MANAGEMENT COMMITTEE MEETING	11/03/2026	3	3	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on 17/07/2026 (Y/N/NA)
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	
1	HITEN VAMANRAI PAREKH	4	4	100	28	28	100	Yes
2	NAYAN SHARAD PAREKH	4	4	100	24	24	100	Yes
3	ASHOK KUMAR GOEL	4	3	75	2	2	100	No
4	ABHAY ROHIT JADEJA	4	4	100	9	9	100	Yes
5	SHARAD VRAJLAL PAREKH	4	3	75	8	6	75	Yes
6	GAUTAM GANGAPRASAD CHAKRAVARTI	3	3	100	1	1	100	Yes
7	KAVITA RAKESH SHAH	4	4	100	7	7	100	Yes
8	MANISH VAMANRAI PAREKH	4	4	100	23	23	100	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

3

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	HITEN V. PAREKH	Managing Director	32954252	9593000	0	0	42547252.00
2	MANISH V. PAREKH	Managing Director	31055229	9593000	0	0	40648229.00
3	NAYAN S. PAREKH	Managing Director	28797007	9593000	0	0	38390007.00
	Total		92806488.00	28779000.00	0.00	0.00	121585488.00

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	PARESH B. MEHTA	CFO	21245769	0	0	0	21245769.00
2	SAGAR MEHTA	Company Secretary	2246216	0	0	0	2246216.00
	Total		23491985.00	0.00	0.00	0.00	23491985.00

C *Number of other directors whose remuneration details to be entered

6

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	ASHOK KUMAR GOEL	Director	0	0	0	450000	450000.00
2	ABHAY ROHIT JADEJA	Director	0	0	0	1125000	1125000.00
3	KAVITA RAKESH SHAH	Director	0	0	0	1075000	1075000.00
4	GAUTAM GANGAPRASAD CHAKRAVARTI	Director	0	0	0	425000	425000.00
5	KRISHNAMURTI VENKATARAMANA N	Director	0	0	0	475000	475000.00

6	SHARAD VRAJLAL PAREKH	Director	0	0	0	675000	675000.00
	Total		0.00	0.00	0.00	4225000. 00	4225000.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year

☒ Yes

☐ No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/
DIRECTORS/OFFICERS

☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES

☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder

21365

XIV Attachments

(a) List of share holders, debenture holders

Nilkamal Details of
Shareholder_MGT-7_V3_new -
Copy.xlsm

(b) Optional Attachment(s), if any

MGT-8_NL_25-26_Final.pdf
Clarification Letter.pdf

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

- (a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
- (b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
- (c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
- (d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of **NILKAMAL LIMITED** as required to be maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on

(DD/MM/YYYY) **31/03/2026**

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:

- A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
- B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:
 - 1 its status under the Act;
 - 2 maintenance of registers/records & making entries therein within the time prescribed therefor;
 - 3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time;
 - 4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;
 - 5 closure of Register of Members / Security holders, as the case may be.
 - 6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;
 - 7 contracts/arrangements with related parties as specified in section 188 of the Act;
 - 8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;
 - 9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act
 - 10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;
 - 11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;

- 12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;
13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;
14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;
15 acceptance/ renewal/ repayment of deposits;
16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;
17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;
18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name

Date (DD/MM/YYYY)

Place

Whether associate or fellow:

☐ Associate

☒ Fellow

Certificate of practice number

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person

*(b) Name of the Designated Person

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* 4 dated* (DD/MM/YYYY) 30/10/2006 to sign this form and declare that all the requirements of Companies Act, 2013

and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

- 1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.
- 2 All the required attachments have been completely and legibly attached to this form.

*To be digitally signed by

*Designation

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

Director

*DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator

0*0*7*5*

*To be digitally signed by

☒ Company Secretary ☐ Company secretary in practice

*Whether associate or fellow:

☒ Associate ☐ Fellow

Membership number

4*9*0

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)

AC5522732

eForm filing date (DD/MM/YYYY)

01/09/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company



FORM NO. MGT-8
CERTIFICATE BY A COMPANY SECRETARY IN PRACTICE

For the Financial Year ended March 31, 2026

*[Pursuant to Section - 92(2) of the Companies Act, 2013 and Rule - 11(2) of Companies
(Management and Administration) Rules, 2014]*

CIN: L25209DN1985PLC000162

Company name: Nilkamal Limited

Paid-up Capital: Rs. 14, 92, 25,250

To,
The Members
Nilkamal Limited

We have examined the Registers, Records, Books and Papers of **Nilkamal Limited** ("the Company") as required to be maintained under the Companies Act, 2013 ("the Act") and the Rules made there under for the financial year ended on **March 31, 2026**. In our opinion and to the best of our information and according to the examinations carried out by us and explanations furnished to us by the Company, its Officers and Agents, **we certify that:**

- A. The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.
- B. During the aforesaid financial year, the Company has complied with provisions of the Act and Rules made there under in respect of:
 1. The Company has its status under the Act as Listed Public Company which is Active.
 2. The Company has maintained proper Registers/Records and made entries therein within the time prescribed therefore.
 3. The Company has filed all the Forms and Returns with the Registrar of Companies, ~~Regional Director~~, Central Government, ~~the Tribunal, Court~~ or other authorities, within the prescribed time.
 4. The Company has called/convened/held Meetings of Board of Directors or its Committees, and the Meetings of the Members of the Company on the dates as stated in the Annual Return in respect of which Meetings, proper notices were given and the

Page 1 of 3

507, Skyline Wealth Space, 5th Floor, C2 Wing, Skyline Oasis Complex, Premier Road, Near Vidyavihar Station, Ghatkopar - West, Mumbai - 400086.

proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed, during the period under review.

5. The Register of Members and share transfer books of the Company was closed from Saturday, July 11, 2025 to Friday, July 17, 2025, (both days inclusive), for the purpose of Annual General Meeting and dividend declaration for the financial year ended 31st March, 2025 and the company duly complied with the provisions of Section 91 of the Companies Act, 2013.
6. The Company has not advanced any loans or gives any guarantee or provides any security to its Directors and/or Persons or Firms or Companies referred in Section - 185 of the Act during the Financial Year.
7. All the transactions entered with the related parties by the Company, during the year under review, are in the ordinary course of business and at arm's length basis.
8. During the financial year, the Company has complied with all applicable provisions relating to the ~~issue or allotment, transfer and transmission of shares, buy-back of securities, redemption of preference shares or debentures, alteration or reduction of share capital, and conversion of shares or securities.~~
9. There were no instances requiring the Company to keep in abeyance the rights to dividend, rights share and bonus shares, pending registration of transfer of shares in compliance with the provisions of the Act during the financial year.
10. During the period under review the Company declared and paid a dividend of ₹20 per equity share for the financial year ended March 2025. Furthermore, in compliance with the applicable provisions of Section 124 and Section 125 of Companies Act, 2013, the Company transferred unpaid/unclaimed final dividend of ₹ 5, 43,870 along with 1,252 corresponding equity shares for the financial year 2017-18, and unpaid/unclaimed interim dividend of ₹ 2, 69,152 along with 1,569 corresponding equity shares for the financial year 2018-19 to the Investor Education and Protection Fund (IEPF).
11. The company has complied with the provisions with regards to signing of audited Financial Statement as per the Section 134(1) of the Act and Report of Directors as per Sub - Sections (3), (4) and (5) thereof.
12. The changes in the constitution of the Board, appointment/reappointment/retirement, disclosures of Directors/Key Managerial Personnel and the remuneration paid to them are in compliance with the provisions of the Act.

13. The Company has complied with the provisions of Section 139 of Companies Act, 2013.
14. The Company was not required to obtain approvals from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act.
15. The Company has neither accepted nor renewed deposits and therefore no repayment is required to be made.
16. The Company has availed working capital facilities from Banks under the aggregate limits prescribed under Section 180 of the Act and complied with the provisions w.r.t. creation(s), modification and satisfaction(s) of charge during the year under review. However, there is no borrowing from directors, members or public financial institutions.
17. The Company has not given any loans or Guarantees or provided any securities to other Bodies Corporate or persons falling under the provisions of Section - 186 of the Act during the financial year. The provisions of Section 186 to the extent applicable for investment in securities are duly complied with.
18. There were no alteration in the provisions of the Memorandum and/or Articles of Association of the Company has been made during the year under review.

For M/s N L Bhatia & Associates
Practicing Company Secretaries
UIN- P1996MH055800
PR No:6392/2025



[Signature]

Bhaskar Upadhyay
Partner

FCS: 8663

C.P. No.: 9625

UDIN: F008663H001269857

Date: August 28, 2026
Place: Mumbai

N L Bhatia & Associates

